

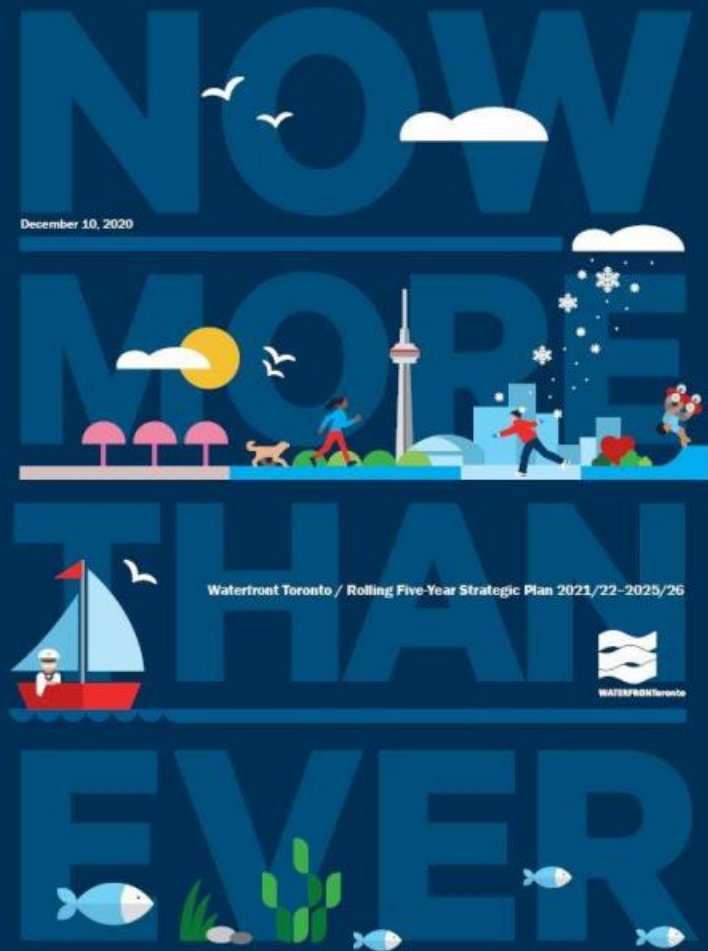
April 21, 2021

5-Year Strategic Plan

Waterfront Design Review Panel

Rolling 5-Year Strategic Plan: *Now More Than Ever*

Lisa Taylor, Chief Financial Officer



Strategic Priorities



City-building

**Innovation &
Job Creation**



**The Public
Good**

**Financial
Sustainability**





A major new artwork coming to East Bayfront

After receiving more than 80 proposals from artists in Canada and around the world, we have shortlisted the following artists:

- Monica Bonvicini (Italian)
- Olafur Eliasson (Danish-Icelandic)
- Futurefarmers (American)
- Rafael Lozano-Hemmer (Mexican-Canadian)
- Adrian Villar Rojas (Argentinian)

Indigenous art and cultural presence

We have appointed an Indigenous Public Art curator who will help us to commission two significant, site-specific permanent pieces of art by Indigenous artists in the following spaces:

- Indigenous Community Health Centre in the West Don Lands (pictured above)
- Junction of King, Queen and River Streets

Temporary public art on the waterfront

A new floating artwork will be coming to Harbour Square Park basin this summer.

Jay Havens' "The Peacemaker" is a large-scale shining canoe that will be installed where the SOS Swimmers installation was in 2019.

The Public Good



Jobs and Innovation



City Building



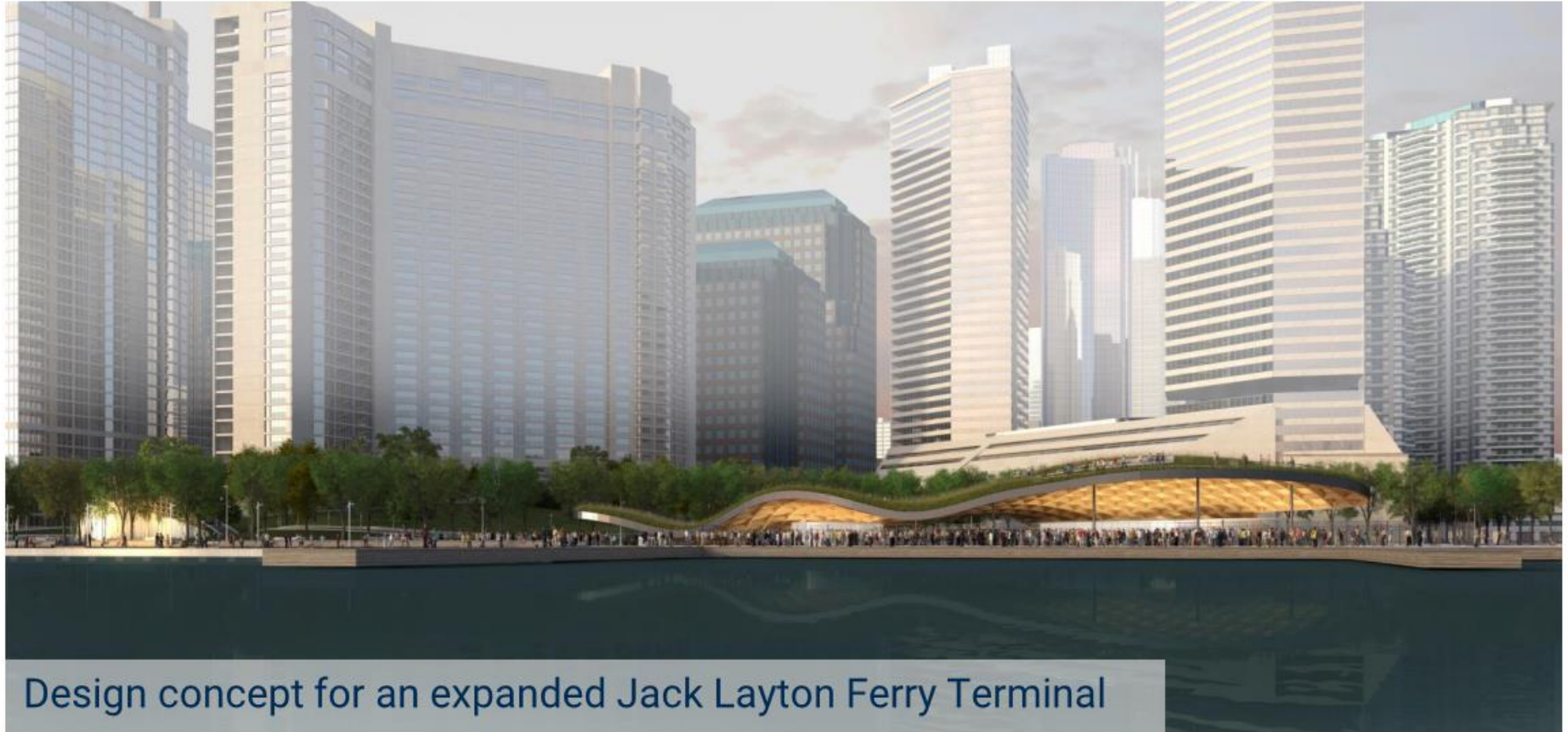
Now more than ever,
our commitment to continuous
improvement is delivering
public value and
financial sustainability.



Signature Project: Destination Playground



Signature Project: Jack Layton Ferry Terminal



Design concept for an expanded Jack Layton Ferry Terminal

Signature Project: Waterfront Walk



Signature Project: Landmark Institution



Esplanade – Theatres on the Bay, Singapore

Performance Measures



1. Enhancing economic value
2. Enhancing social and cultural value



3. Creating an accessible and active waterfront for living, working and recreation
4. Implementing a plan in a fiscally responsible manner



5. Implementing a plan in an environmentally responsible manner

New 5.3 – Square metres of new permeable surfaces created

6. Financially self-sustaining designated waterfront area and promoting and encouraging involvement of the private sector



7. Encouraging public input

8. ***New*** Promoting diversity, equity and inclusion



Thank you.

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QUESTIONS?