

## West Don Lands (“WDL”)

### Corktown Common

Waterfront Toronto, in partnership with The Grid newspaper, successfully completed a naming competition for Don River Park (“DRP”) in April/May. Votes were tallied and **Corktown Common** is the winning name chosen by the public for this signature new park in WDL. “Name That Park”, an online naming contest sponsored by Waterfront Toronto and The Grid, invited the public to submit their ideas for a new park name, and then vote for their preferred name. During the six week contest, almost 450 suggestions were submitted and nearly 1,500 people voted for their favourite name. The new name was approved at Toronto and East York Community Council on June 18, 2013. The Corktown Common name was announced by Waterfront Toronto in a feature post, in the monthly newsletter and on social media. The name Corktown Common was submitted by Mr. Tedd Konya, who explained in his submission that the name was to “...honour the neighborhood that was broken up with the highway ramps and is now coming back to life thanks to redevelopment projects like the park.” The name Corktown Common references “Corktown”, the larger neighbourhood the park will be a part of and “Common” reflects that the park will belong to everyone.

Waterfront Toronto and Infrastructure Ontario (“IO”) are nearing completion of the Bala Underpass connection to the Lower Don trail needed to open the dry side of Corktown Common. Waterfront Toronto has arranged for the dry side to be open for the summer months starting on June 28, 2013 in time for the Canada Day long weekend.

### Underpass Park

The City has reviewed and commented on the Phase 1 and 2 Environmental Site Assessments as well as the Pre-submission Form and the Modified Generic Risk Assessment for the second phase of Underpass Park. Waterfront Toronto’s environmental consultant, Environ is incorporating City comments and will submit to Ministry of Environment (“MOE”) in mid-July. The Record of Site Condition is anticipated in late Fall and an opening of this portion of the park shortly thereafter.

### Urban Capital

Urban Capital remains on track for June occupancy of the River Street building. Construction of phase two is progressing well.

### Stormwater Quality Facility

The Environmental Assessment (“EA”) Addenda for stormwater servicing in WDL and East Bayfront (“EBF”) including the Ballasted Flocculation Facility (“BFF”) will be completed this month. The final reports will be submitted to the MOE and posted on the Environmental Bill of Records for 30 days at which time the EA approvals will be in place to proceed with these projects. We are also currently seeking MOE approvals for the local components of the servicing construction and anticipate being able to tender for construction this summer.

## Toronto and Community Housing (“TCHC”)

TCHC remains on track with its construction schedule and for first occupancy of its buildings in the fall of 2013.

## Woonerf Construction

The second area of the Urban Capital woonerf is nearing completion in time for first occupancy of the River Street building June 17, 2013. Work on the TCHC woonerf has commenced, and current target for completion is September 15, 2013 in keeping with their target occupancy dates.

## Public Art

The footings for the public art piece “No Shoes” have been poured and work with the log structure is complete. The artist’s studio representatives came to Toronto from New York on June 13 and 14, 2013 to install the work on site.

The announcement of the awarding of the public art opportunities on Front Street will be made by the end of June. We promoted the public art commission by posting the concepts of the shortlisted artists on our website (10 of the 15 shortlisted artists opted to do this). Over 1400 people saw the post on our Facebook page and it was shared, making it among the most shared pieces of content on Waterfront Toronto’s social media channels this year. We are discussing with Dundee Kilmer the potential to program an exhibit of some kind with the winning concepts.

## Construction Liaison Committee (“CLC”)

The WDL CLC continues to meet on a 6-week schedule. The meeting gives the community an ongoing, regular opportunity to meet with Waterfront Toronto’s developer and construction partners, which allows Waterfront Toronto to resolve issues related to noise, dust, traffic, etc., in a coordinated fashion before they become items of significance. No issues of significance were raised at the last meeting. The next meeting is scheduled for July 9, 2013.

## Community Events

On May 21, 2013, The YMCA of Greater Toronto hosted a media event to celebrate the “topping off” of their new YMCA on Cherry Street, currently under construction as part of the Athletes’ Village project in WDL, as well as to announce a generous private donation from the Cooper-Koo Family that will support the YMCA Strong Start, Great Future fundraising campaign. The new centre in WDL will be named Cooper Koo Family YMCA in honour of their generous donation. Waterfront Toronto, YMCA of Greater Toronto partners, major donors, supporters and board members, and representatives from the WDL community attended the event.

On June 17, 2013, Waterfront Toronto participated in an event hosted by Fred Victor and Wigwamen to provide a sneak peek of the progress of their affordable rental housing projects underway in the WDL. Speakers included Hon. Linda Jeffrey, Minister of Municipal Affairs and Housing, Fred Victor, Wigwamen, City of Toronto, and James Roche, Waterfront Toronto.

## **Pan/Parapan American Games Athletes' Village**

Construction continues on track and Dundee Kilmer continues to work towards Site Plan Approval for the permanent buildings within the Village.

On May 23, 2013, John Campbell acted as Master of Ceremonies at an event hosted by the Ontario Pan/Parapan Am Games Secretariat to celebrate the Athletes' Village project officially reaching 50 per cent completion. The event featured remarks by Michael Chan, Minister Responsible for the Pan/Parapan Am Games, Dundee Kilmer, Toronto 2015 and Waterfront Toronto. The event was well attended and received positive media coverage.

## **East Bayfront ("EBF")**

### Parkside

Great Gulf is in the process of applying to the City for approval of some minor changes to the built form of its Monde condominium which was approved in principle by Waterfront Toronto and Waterfront Toronto's Design Review Panel. This will be a public process that will include solicitation of public input.

Waterfront Toronto is working with Great Gulf (Monde) to promote its upcoming "new release of suites" launch using all of our social media channels as well as our website and newsletter.

### Bayside

Waterfront Toronto and City staff continue to work towards registration of the final Plan of Subdivision for the summer of 2013.

Waterfront Toronto has received comments from the City on the Bayside engineering final municipal and public realm designs. Final drawings will be submitted on June 19, 2013 for City sign off. Early works construction related activities have commenced. Full construction expected to start in late June/July.

Waterfront Toronto worked with Hines on its recent news release about its first phase residential building "Aqualina". The media outreach resulted in strong coverage including the front page of the Toronto Star business section. John Campbell was also interviewed for an upcoming John Bentley Mays column in the Globe and Mail.

### Dockside

Construction of signals at the intersection of Lower Sherbourne and Queens Quay East continues to allow for a safer crossing between the south and north parts of the park, etc. This work will also result in easier access for the TTC to Queens Quay Boulevard. The expected completion date for the work is June 28, 2013.

## **Central Waterfront ("CWF")**

### Queens Quay Design and Approvals

Planning for new parking bylaw signage along Queens Quay is now underway and will require Council approval prior to the road opening in Summer 2014.

Waterfront Toronto continues to work with the private landowners to finalize agreements related to the cost-sharing of paving on the privately owned public sidewalks. Agreements have been finalized with several landowners and negotiations are ongoing with the remainder.

### Queens Quay Construction

In June Waterfront Toronto awarded a contract to Sanscon Paving for TTC reconstruction west of the Peter Slip Bridge.

Coco Paving (contractor for TTC reconstruction east) has nearly completed the demolition of the TTC Corridor between the Peter Slip Bridge and Yoyo Ma Lane. It is anticipated that reconstruction will commence once the underground infrastructure in this area is complete.

Beneath the Peter Slip Bridge Waterfront Toronto is undertaking (on Toronto Hydro's behalf) the installation of 30 new electrical conduits across the span of the bridge. The new concrete duct bank has now been poured on the east and west abutments and the new truss and fascia plate has been installed across the bridge. Work will continue to install the conduits across the bridge throughout the month of June. On the bridge surface, the TTC corridor has been prepared (repair work and waterproofing were completed) and TTC has commenced the installation of the TTC rail in this location. In order to facilitate these works, closure of the southside sidewalk was required. It is anticipated that public access across the bridge will be restored in advance of the Waterfront Festival on June 19, 2013.

After resolving a conflict with the existing Toronto Hydro duct bank, Varcon has resumed its work on the sanitary sewer between York and Rees Streets and is approximately 60% complete on the main line. Due to dewatering challenges west of Rees Street, Waterfront Toronto has developed a work-around solution for the storm sewer in this location and work is anticipated to proceed late this month. Varcon completed its work on the sanitary line near Shoppers Drug Mart and at Spadina and Queens Quay. Varcon continues to install catch basins as well as fire hydrants in various locations to advance works out of sequence.

Waterfront Toronto commenced the landscaping at the Westin Harbour Castle Hotel. This month, the contractor for Rogers, Cogeco and Allstream installed their infrastructure in this location. After this was completed, Coco Paving began the landscape work, which includes granite installation and preparatory work for tree planting.

Toronto Hydro continues to work at completing chambers and duct banks along Queens Quay. At this point Toronto Hydro has completed the majority of its lateral crossings west of the Peter Slip Bridge. 16 chambers have been completed and approximately 30% of the duct banks are installed. In order to facilitate the acceleration of the TTC Spadina Loop construction, Toronto Hydro has mobilized crews in the Spadina area to complete laterals and chambers which conflict with this planned work. It is expected that Toronto Hydro will continue to work across the corridor throughout the summer and fall in order to complete its full civil program.

### Construction Liaison Committee

Our monthly Construction Liaison Committee meeting was held in June, and Waterfront Toronto hosted a site walk of the construction area highlighting the main activities underway. This was a very successful way of obtaining feedback from the community.

## Communications and Marketing

On Saturday May 25, 2013 Waterfront Toronto participated in Doors Open for the first time. We took advantage of this heavily marketed City event to promote the revitalization of Queens Quay to a broad audience. We led guided tours of our construction trailer compound and construction site and had more than 500 people attend. Most attendees were from other parts of the city – well outside the waterfront area.

We now have more than 1,000 subscribers to our Queens Quay weekly construction notice database – one of our fastest growing databases. As well, many of the subscribers forward the notice on to their networks making the overall reach to the affected community very strong.

We have coordinated very closely to promote and support the upcoming Redpath Waterfront Festival which is expected to draw over 750,000 people to the waterfront which includes programming at Canada's Sugar Beach and Sherbourne Common. We have marketed the festival on our website, newsletter and via our social media channels.

## Portland Slip Waters Edge

Construction is on schedule. The project is mostly completed and the Certificate of Substantial Performance is expected to be issued before June 21, 2013. Final deficiency review with the City was successfully completed on June 13, 2013.

## Queens Quay Martin Goodman Trail Connection

Eastern's contractor has completed all the remedial work. The pavement marking and custom buffer mockups for the trail and road are underway and once accepted by the Design Team, will be completed by the end of June\beginning of July.

## Jarvis Dockwall Reinforcement

Eastern has completed the installation of the guardrail, lighting and the extension of the granite mosaic from Sugar Beach to the sidewalk at Queens Quay East. We expect to have the Redpath security steel fence installed in early July. We are coordinating the handover of this space to City Parks, Forestry and Recreation, however, we are considering the possibility of an early opening since our work will be mainly completed ahead of our July date.

## **Health and Safety**

Three health and safety incidents occurred on the Queens Quay Revitalization site since the last report.

1. On June 7, 2013, a water main valve failure occurred in front of 390 Queens Quay at the Peter Street Slip. Water service was restored on the same day and resulted in no loss of time.
2. On June 14, 2013 the contractor was refreshing the cross walk line painting in the intersection of Lower Simcoe and Queens Quay under the direction of a pay duty officer and the contractor's flagman. A pedestrian crossing the intersection stepped on a freshly painted line and slipped and fell. The pedestrian got paint on her shoes, pants, bags and glasses and injured her wrist. Incident reports were taken from the pedestrian, officer and flagman.

3. On June 17, 2013, A worker was pinned by a truck and injured. The worker was taken to the hospital with no apparent fractures and is believed to be in stable condition. The amount of lost time, if any, had not been determined as of the report date. Worker is with Coco Paving (Subcontractor to Waterfront Toronto's Construction Manager, Eastern Construction).

The remainder of Waterfront Toronto project sites had no incidents to report.

### **Lower Don Lands ("LDL"/Port Lands)**

Waterfront Toronto, the City of Toronto and Toronto and Region Conservation ("TRCA") continue to work towards the implementation of Phase 2 of the Port Lands Acceleration Initiative ("PLAI"). Project activities currently underway include the following:

#### **Don Mouth and Lower Don Lands EA (DMNP & LDL)**

- Finalizing grading plans and determining the final dimensions of the greenway both north and south of Commissioners St.
- Summary of the modifications to date since the PLAI Phase 1

#### **Port Lands Planning Framework**

- Completion of the Profile Document which identifies existing conditions/background information including studies that have been undertaken to date
- Imminent release of the Port Lands Transportation and Servicing Master Plan RFP
- Port Lands Planning Framework workshop was held on May 29, 2013 to review opportunities/constraints, connections and existing land uses. A follow-up workshop is planned for early July, 2013

#### **Precinct Planning**

- Cousins Quay Precinct Plan RFP released the week of June 17, 2013
- Film Studio Precinct Plan draft scope of work for circulated for review week of June 17, 2013

#### **Lake Ontario Park**

- Scope of work and charter for Lake Ontario Park and Tommy Thompson Park project finalized with City of Toronto and TRCA staff and Executive Steering Committee sign-off obtained the week of June 17, 2013

#### **Landowner's Group**

- Landowner's have hired legal representation

#### **Communications and Consultation**

- July 4, 2013 – DMNP and LDL EA Stakeholder Advisory Committee consultation meeting to seek input and advice on materials in advance of the public meeting
- July 24, 2013 – Public Meeting on the DMNP and LDL EAs

### **Environment and Innovation**

#### Canada Green Building Council (CAGBC) National Conference and Expo

Lisa Prime, Director of Environment and Innovation, along with Doug Webber, Green Building Practice Leader at Halsall delivered a presentation on June 5, 2013 at the Canada Green Building Council National Conference and Expo in Vancouver entitled "The Right Tools for the Job: A Practical Approach for Creating Green(er) Cities".

The presentation focused on how performance indicators shape community development and policies to reduce energy and water use, and greenhouse gas emissions. Ms. Prime highlighted the Minimum Green Building Requirements, Carbon Tool, and Waterfront Toronto's Corporate Social Responsibility and Sustainability Report in her presentation.

### Communications Plan for Corporate Social Responsibility and Sustainability Report

Work continues on a communications plan to launch Waterfront Toronto's first Corporate Social Responsibility and Sustainability Report. We have identified key communications tools to create awareness of the report, promote our sustainability initiatives, and generally help drive users to the microsite. We will develop a highlights brochure to provide a summary/snapshot of the report, provide details of the report on the homepage of the corporate website, and hold a virtual Townhall with thought leaders discussing current global trends in sustainable urban planning, construction, and smart city building.

### Building Collaborative Partnerships

Waterfront Toronto has built collaborative research and funding partnerships to execute many sustainability initiatives. For example, we worked with U of T and OPA on our Carbon Tool and with Enbridge and Sustainable Buildings Canada on the archetype condo project, and received FCM funding for the Soil Management facility. Looking ahead, we are continuing to evolve these partnerships via initiating collaboration with UOIT and U of T on a Sustainable Communities Data Portal project that may bring in other private partners and relevant stakeholders to connect research from real time data in sustainable communities to performance as a means of advancing design and outcomes and show progress. We are also engaged in conversation with the Prince's Foundation regarding opportunities for pilot projects around sustainable community development and initiatives such as the Prince's House, which they are looking to potentially advance in Canada. Further discussions and opportunities with many stakeholders will continue to evolve over the coming months.

### **Intelligent Communities**

Element Blue and IBM have begun the installation and configuration of the required services for the middleware platform. Two iterations of design work have been undertaken. Detailed information architecture work is underway. We are currently working with IBM to determine a go-live date for the site as well as a global marketing strategy. IBM has also selected Waterfront Toronto to be their North American launch partner for their People4SmarterCities collaboration platform. IBM is currently implementing customizations to reflect a Canadian context with anticipated launch of early July.

Cisco Systems, IBM Canada and Waterfront Toronto hosted an Intelligent Community platform planning session on May 7, 2013. This session was focused on identifying priority areas of concern within the community, and some high-level objectives that technology could help address. Participants in attendance included representatives from Waterfront Toronto, George Brown College, Metrolinx, MaRS/Towerlabs, Tridel, and Element Blue. Additional input was provided in advance by the City of Toronto and the Toronto Central Community Care Access Centre. Eight key primary themes emerged: safety and security, transportation, community engagement, employment and economic development, smart building infrastructure, education, collaboration, and health and wellness. Deeper dives were conducted on those areas to determine priority applications, funding potential and potential resources within the City. Additional evaluation and scoping of these solutions will be done in cooperation with participants to assist in the creation of a critical path for additional services to be developed for the middleware platform.

Waterfront Toronto hosted the i-CANADA National Leadership Summit at George Brown College Waterfront Campus June 3-4, 2013 with over 150 leaders from across the nation in attendance to discuss smart city strategies.

Waterfront Toronto was represented as part of the official Toronto delegation for the ICF Summit, June 5-7, 2013 in New York. Although Taichung, Taiwan was ultimately named the Intelligent Community of the Year for 2013, Toronto received significant praise for the revitalization efforts on the Waterfront and also for the dynamic cultural component required for the event. The 2014 awards cycle will open in the early summer and preparations are already underway to ensure that the City can once again be well positioned for consideration in the global competition.

## **Communications and Marketing**

### Media

Canada's Sugar Beach was featured as one of Canada's top 10 beaches in a recent Globe and Mail article.

### Canada Square

Waterfront Toronto is coordinating with Harbourfront Centre on the official opening of Canada Square. The opening will be held on July 1, 2013 as part of Harbourfront Centre's broader Canada Day festivities.

### Official Opening of Phase 2 of Mimico Waterfront Park

Waterfront Toronto, TRCA and government partners were joined by community members and stakeholders on June 7, 2013 to celebrate the official opening of the second and final phase of Mimico Waterfront Park. Festivities included a ribbon cutting and official remarks by government partners, including: Bernard Trottier, MP Etobicoke-Lakeshore; Hon. Laurel Broten, Minister of Intergovernmental Affairs, Minister Responsible for Women's Issues and MPP Etobicoke-Lakeshore; Mark Grimes, Toronto Councillor Ward 6, Etobicoke-Lakeshore; Brian Denney, CAO TRCA; and Mark Wilson, Chair of Waterfront Toronto. The event was well attended and an event video featuring speakers is being produced.

### Official Opening of Phase 2 of Port Union Waterfront Park

Waterfront Toronto, TRCA and government partners celebrated the official opening of phase 2 of the park on June 22, 2013 at the annual Port Union Waterfront Festival. Festivities included a ribbon cutting and official remarks by a distinguished group of government partners, including: Corneliu Chisu, MP Pickering-Scarborough East; Hon. Tracy MacCharles, Ontario Minister of Consumer Services and MPP (Pickering-Scarborough East); Ron Moeser, Toronto Councillor Ward 44, Scarborough East; Brian Denney, CEO of TRCA; Jeff Forsyth, Centennial Community and Recreation Association (Local Community Member); and Mark Wilson, Chair of Waterfront Toronto.

### Social Media

Waterfront Toronto continues to evaluate the results of small experiments on our social media channels to test the effectiveness of different strategies with our target audience. This research will allow us to develop a social media strategy to guide our efforts going forward.

## Facebook

Likes on the Waterfront Toronto fan page have increased by 26 percent since the beginning of January and are now at 1,727. Recent posts about the Gardiner Expressway public meeting and the naming of Corktown Common have generated strong traffic and viral views, reaching audiences of well over 2,000 people in our network.

## Twitter

Our number of followers has increased by 28 percent to 4,980 since the beginning of January. This dramatic growth appears to be driven by our adoption of a more engaging tone and customer service approach to posts since February.

## Interactive Kiosk

Discussions to move the kiosk to the Porter lounge space at Billy Bishop Airport did not result in an agreement. An alternate plan was developed to partner with the Toronto Public Library system to have the kiosk tour library branches. It is currently installed at the Toronto Reference Library and will remain there for just over 4 weeks before moving to its next location.

## **Gardiner Expressway**

The EA and Urban Design Study for the eastern end of the Gardiner Expressway and Lake Shore Boulevard has resumed with both SAC and public meetings held in the last four weeks. More than 300 people attended the public meeting and the event was broadcast live on the Internet. Participants were taken through a presentation of the four options: maintain, improve, remove or replace and had the opportunity to see the results of the design competition that Waterfront Toronto held in 2010 to solicit ideas related to each of the options. Considerable traditional and social media attention resulted from this round of consultation with particular attention paid to the design concepts and the overall status of the rehabilitation efforts by the City of Toronto. The next round of consultations will take place in the fall.

## **Lower Yonge Precinct**

The first public meeting on the Lower Yonge Precinct was held May 22, 2013 to discuss the context of the area and the scope of the Urban Design Guidelines and the Transportation Master Plan. More than 150 people attended this first session and general feedback included support for the initiative, concerns about traffic congestion resulting from large-scale development, and a desire for additional high-quality parks and public realm to mitigate the impacts of additional density. The next Stakeholder Advisory Committee meeting is scheduled for the end of July. A draft set of Urban Design Guidelines will be presented at the next public meeting in September.

## **Active Asset Management Strategy Implementation**

Management has recently implemented an active asset management strategy to address the increasing property taxes on Waterfront Toronto-owned lands. In the past, the revenues generated from the leases on those lands were sufficient just to cover operating expenses, including property taxes. However, as a result of the recent property value assessments by MPAC, the property taxes are expected to exceed lease revenues, resulting in a \$1.5 million loss over the next 10 years.

Management has evaluated interim use opportunities for Waterfront Toronto-controlled properties and identified parking as a preferred interim use. Each property was reviewed to determine whether the existing lease or a parking strategy would result in improved revenue. As part of the parking strategy implementation, Waterfront Toronto selected a parking operator (Standard Parking of Canada) through a competitive RFP process.

The Corporation identified an optimal mix of leases and parking operations for its properties, which will effectively transform the \$1.5 million loss into a surplus of \$8 million over the next 10 years.