

Billy Bishop Toronto City Airport (“BBTCA”)

As you recall, the airport expansion issue was due to be discussed at the February 4, 2014 meeting of Executive Committee. Waterfront Toronto had planned to depute at that meeting. The meeting is expected to be deferred to March to allow staff to report on new material and information that has been received from the Toronto Port Authority (“TPA”). The information includes the TPA’s formal transmission to the City of its long term plan for the airport, its \$100M ask of the federal government for land side infrastructure and, we understand, a request to be made shortly to the city for early approval of Porter’s expansion request. We do not believe any of the above changes Waterfront Toronto’s position as reached at the Special Board Meeting December 2, 2014. While we can welcome TPA’s recognition of the infrastructure issues, there appears at this point to be nothing solid in the way of new information or commitments other than the lack of TPA money to fund land side infrastructure. Any decision continues to be premature. We don’t know what else may emerge from Transport Canada’s review or the Airport Master Plan – Management will monitor and report back.

West Don Lands (“WDL”)

Urban Capital

Construction of Urban Capital’s Phase 2 building continues on schedule. Urban Capital is preparing their municipal approval applications for their Phase 3 building.

Toronto and Community Housing (“TCH”)

TCH plans to occupy their buildings in Spring 2014.

Woonerf Construction

Construction of the east half of the woonerf south of Urban Capital’s King Street building is 95% complete. The installation of the remaining pavers has been deferred pending completion of certain works on Urban Capital’s land including a retaining wall.

The public TCH woonerf (south end of the site) is 98% complete as required for occupancy, and has been turned over to TCH. TCH has commenced construction of the private woonerf through their site as per Waterfront Toronto specifications, with completion anticipated this spring.

Public Art

A winning artwork concept for the Sumach and Eastern gateway art site has been unanimously selected by Waterfront Toronto’s independent jury of art experts and will be announced by the end of January, 2014. The winning concept uses the linearity of the site to present a visually stunning history of the area, with the industrial era Lucie and Thornton Blackburn story as the central thematic focus.

Waterfront Toronto has launched the procurement process for Block 4 at Front Street and Bayview Avenue. The deadline for submissions is February 6, 2014. A shortlist of artists will be selected by an independent jury in early March. The shortlisted artists will be asked to develop proposals for the site. A winning proposal will be selected by end of May, 2014.

Construction Liaison Committee (“CLC”)

The WDL CLC continues to meet on a 6-week schedule. The meeting gives the community an ongoing, regular opportunity to meet with Waterfront Toronto’s developer and construction partners, which allows Waterfront Toronto to resolve issues related to noise, dust, traffic, etc., in a coordinated fashion before they become items of significance. No issues of significance were raised at the last meeting. The next meeting is scheduled for March 11, 2014.

Communications

Corktown Common was voted a 2013 “Hero” by Torontoist in their annual Heroes and Villains piece. Corktown Common, the signature park in the emerging WDL, was nominated for being a “charming—and functional—experiment in urban park design”. The park continues to receive praise and coverage in both traditional and social media.

Pan/Parapan American Games Athletes’ Village

Construction continues on track and Dundee Kilmer continues to work towards site turn-over to TO2015 in early 2015.

East Bayfront (“EBF”)

Bayside

Waterfront Toronto continues to work with the City to finalize a Delivery Agreement for the funding of the sanitary and stormwater service from EBF to Cherry Street. Execution is targeted for February, 2014.

Tridel and Hines are completing their municipal approvals for Aqualina (first phase of Bayside) and hope to commence construction this spring. In Addition, they are planning to launch their marketing for the second residential building in May, 2014.

Waterfront Toronto is targeting March, 2014 for registration of the final Plan of Subdivision which is required to transfer lands to Hines.

Construction of the local municipal services continues on site.

Dockside

Waterfront Toronto and the City have completed evaluations of the Request for Qualifications submissions for a developer for the Waterfront Innovation Centre on Blocks 1 and 2. The shortlisted proponents include:

- Canderel Real Estate Company Inc.
- Dundee Realty Corporation / KD Infrastructure L.P., Joint Venture
- Menkes Developments Limited
- Morguard Corporation

The Request for Proposals (“RFP”) will be issued to the shortlist in February, 2014.

Communications

Sherbourne Common will be featured in JCHLA-Landscape Architecture – China’s equivalent to Landscape Architecture magazine. Waterfront Toronto and Phillips Farevaag Smallemberg contributed to the article.

Central Waterfront

Queens Quay Design and Construction

Varcon (site services contractor) continued work associated with sanitary sewer installation between York and Rees Streets. Varcon is continuing with manholes, catch basins, and fire hydrant installations from York to Bay, and west of Spadina.

Stacey Electrical continued caisson installation for TTC, traffic signalization poles at all intersections, and light poles along the south side of the street between Simcoe to Bay. In addition, Stacey continued with work associated with the remaining TTC splicing chamber installations near Ann Tindel Park.

The landscape contractor continued with granite installation from Spadina WaveDeck to Robertson Crescent and at the northside of Queens Quay and the Rees Street parking lot. They also began preparations for landscape work at the northeast corner of the York/Queens Quay intersection, the Queens Quay Terminal frontage and the northside of Queens Quay east of Simcoe.

Installation of track within Spadina loop has been completed. Installation of the remaining TTC splicing chamber at the southeast area of the Spadina loop is underway. Eastern construction continues to work with TTC forces in coordinating track installation and overhead cabling.

Toronto Hydro continued installation of chambers and ducts between Bay and York, with remaining work to be scheduled between Rees and HTO park south of TTC corridor.

Communications

As part of our ongoing commitment to supporting local businesses during construction, Waterfront Toronto participated in two event planning sessions with the Waterfront BIA: Doors Open 2014 and an early planning session for the BIA’s Party on the Promenade – a celebration designed to mark the opening of the Queens Quay promenade in 2015.

A profile of Queens Quay will be featured in the inaugural issue of Canadian Underground Infrastructure, a new publication that profiles complex infrastructure projects. Interest in the project stemmed from Waterfront Toronto’s Queens Quay progress report which was issued late last fall.

Waterfront Toronto’s public engagement model for the Central Waterfront Design Competition is the focus of the *Journal of Urban Design’s* article titled *What Role for the Public? A Participatory Design Competition on Toronto’s Waterfront*. The article argues that our public engagement model built a constituency of support for the revitalization of Queens Quay.

Portland Slip Waters Edge

Construction is substantially complete and we are waiting for the Record of Site condition to be complete. The promenade should be open early this spring.

Health and Safety

There have been three incidents on the Queens Quay Project and one on the Bayside Project since the previous report however none have resulted in loss of time.

Queens Quay

On December 12, 2013 a fence and Waterfront Toronto banner at 250 Queens Quay was found damaged. A review has suggested that a vehicle drove into the fence overnight. No lost time incurred.

On January 10, 2014 Waterfront Toronto was advised by the City's claim adjuster that it declined an accident claim that occurred back in February 2013 and referred it to Waterfront Toronto for consideration. A woman was crossing at the signalized north-south crossing in front of 85 Harbour and tripped on a piece of plywood. Waterfront Toronto has referred the claim to Eastern Construction and Toronto Hydro and it is now being investigated. No lost time incurred.

On January 10, 2014, while excavating for the sanitary line at Rees Street, the utilities sub-contractor damaged an Allstream cable. The cable was repaired by Allstream within 5 hours. No lost time incurred.

Bayside

On December 19, 2013 a welder sustained minor burns while using an oxygen/acetone cutting torch. An investigation is underway to determine if it was a defect with the equipment. As he was wearing protective gear the welder sustained only minor burns. No lost time incurred.

Don Mouth Naturalization and Port Lands Flood Protection Project (“DMNP”) & Lower Don Lands (“LDL”) Environmental Assessments (“EAs”)

Waterfront Toronto, the City of Toronto and the Toronto and Region Conservation Authority (“TRCA”) continue to work towards the implementation of Phase 2 of the Port Lands Acceleration Initiative (“PLAI”). The chart below provides the framework for this initiative.



The DMNP EA has undergone final review and the draft submission to the Ministry of the Environment (“MOE”) and other stakeholders was made in December. The TRCA, Toronto Water and the City are currently meeting with key stakeholders to discuss. The final submission of the DMNP EA to the MOE is anticipated to be made in late February or early March dependent upon the extent of comments received and approval is expected by the end of 2014.

The draft LDL Infrastructure Master Plan EA was circulated to the Project Team for review and comment this month. Finalization of the EA amendment and submission to the MOE is anticipated in Q2 2014. Posting to the Environmental Registry for the required 30-day comment period is expected in the spring of 2014.

Port Lands Planning Framework/Transportation and Servicing Master Plan EA

Waterfront Toronto and the City of Toronto continue to work towards developing a high-level planning framework for the Port Lands to establish a comprehensive plan that will guide investment and revitalization in the area as directed by City Council.

The City and their consultant Dillon, with assistance from Waterfront Toronto, continue to work on the Transportation and Servicing Master Plan EA (“TSMP EA”) project which will support the extensive planning work that is taking place in the Port Lands and South of Eastern areas.

A Community Consultation meeting was held on November 28, 2013 to introduce these projects to the public and a subsequent Community Consultation meeting is planned for February 13th to present alternatives for the Planning Framework and TSMP EA.

Film Studio Precinct Plan

The Project Team continues to work with Du Toit Allsopp Hillier (“DTAH”) and R.E. Millward and Associates on the Film Studio Precinct Plan. DTAH and R.E. Millward and Associates are currently in the process of preparing plan alternatives to present to the Project Team.

Cousins Quay Precinct Plan

The Project team continues to work with Urban Strategies, W Architecture and Landscape Architecture, ARUP, and RWDI on the Cousins Quay Precinct Plan. A series of landowner meetings were held to get their ideas and opinions for the revitalization of the Precinct. The consultant team is currently in the process of preparing plan alternatives to present to the Project Team.

Lake Ontario Park and Tommy Thompson Park

The Project Team has arrived at a quick start list and has begun developing design and costing information required in order to determine potential avenues of funding for the work.

Environment and Innovation

Building Sustainable Communities

This project is processing the collection of real time data for waterfront projects, in order to assess sustainability program success and report on performance. The intent is also to contribute to research through a university and community collaboration. The work to date has been building energy data. Waterfront Toronto is in discussions with the Ontario Power Authority (OPA) regarding funding for this stream.

The initial request has been revised to address strategic alignment and has been resubmitted to OPA. Waterfront Toronto is also reviewing initial data from the first occupied buildings to establish baselines and trends for evaluation going forward.

High Rise Wood Demonstration Project

As previously reported, Waterfront Toronto is supportive of a proposal, led by Quadrangle Architects Limited, that responded to an RFP for funding from Natural Resources Canada and the Canadian Wood Council, to design and build a high-rise wood building demonstration project as part of an initiative to highlight market interest in Ontario.

Unfortunately the Quadrangle proposal was not selected as a top-tier choice for funding. Currently the Canadian Wood Council is in the due diligence process with other proposal(s). In summary it is understood there were 8 submissions including three from British Columbia, three from Ontario, one from Saskatchewan and one from Quebec. It is felt the Quadrangle submission was strong, well received and perhaps it may be looked at in greater detail if negotiations fail with other proposals. Waterfront Toronto will continue to monitor the progress in this format of green building market transformation.

Intelligent Communities

A significant focus has been on the evaluation process for the Request For Qualifications ("RFQ") for the Innovation Centre. Currently, preparations are underway to release the RFP for the next stage of the procurement.

Our continued involvement with the Intelligent Community Forum movement remains a key aspect of our marketing strategy to support the development of our Innovation District and thereby meet the objectives outlined in the East Bayfront employment strategy, supporting job growth in innovative industries such as the information and communication technology sector. On January 23, 2014, Toronto was named one of the Top 7 Intelligent Communities of 2014. Waterfront Toronto has once again served as the catalyst for the application process.

As previously noted, this year's submission was enhanced based on the feedback provided relative to the 2013 application and process, including a formal "Report Card" that provided context and comparison of the Toronto bid with the other Top 7 Communities. Overall, in 2013, Toronto's submission was scored among the top submissions in the core ICF criteria (broadband, knowledge workforce, digital inclusion, innovation and marketing and advocacy).

This year's theme is the "Community as Canvas" and has a specific focus on the unique cultural characteristics of the community in addition to the traditional five core indicators that are evaluated. Toronto's vibrant multicultural characteristics and successful creative industry cluster were highlights for the submission.

The next stage in the process is the formal site visit by one of the ICF co-founders which is anticipated to occur in April. Preliminary budgets and programming are being prepared for a two-day visit and Waterfront Toronto is exploring partnerships with local organizations to enhance the visit and showcase Toronto's attributes.

Urban Park and Waterfront Trail at Ontario Place

The team of LANDinc and West 8 have completed a Concept Design for the new park and trail at Ontario Place. The Concept was presented to Waterfront Toronto's Design Review Panel on January 8, 2014 to a positive review and a vote of support. On January 22, 2014 a press conference and public meeting was held to unveil the Concept Design for the project. Attendance at the public meeting was outstanding and feedback on the design was positive. The next press conference and third public meeting will be held at the end of March to provide an update on the Design Development. This fast tracked process will enable Infrastructure Ontario to tender the sub-surface components of the project at the end of April.

Communications and Marketing

Social Media

We continue to see steady growth in our follower base on Facebook and Twitter. As part of our strategy to engage a wider range of stakeholders in Waterfront Toronto's mission, vision and values, we have been sharing "curated content" that features case studies, best practices and ideas implemented internationally that represent the best and most interesting examples of design, sustainable technology, city building and more.

Facebook

Likes on the Waterfront Toronto fan page have increased to 1,973, up 44% from 1366 a year ago. Our most popular posts have been about cycling infrastructure in London, UK, as well as the process of pedestrianizing streets in New York City.

Twitter

Our number of followers has increased to 6,672, up 58% from 3902 a year ago. Our top retweeted posts were about the a new study that linked parks and green spaces to public health benefits (specifically mental health) and the Top 7 Intelligent Communities announcement.

LinkedIn

Our LinkedIn followers have increased to 850, up 33% from 641 on September 1, 2013. We have been sharing employment opportunities, project updates, and articles that discuss key issues of city building. Our top posts in the last month have been John Lorinc's article in the Toronto Star about Intelligent Communities and smart infrastructure, and a link to *Turnout Toronto: A Civic Engagement Fair*, which was hosted earlier this month at the Centre for social Innovation. These two posts reached over 5000 people on LinkedIn.

Waterfront Toronto has engaged Hill & Knowlton (Public Relations Vendor of Record) to undertake a social media audit – to be completed by mid-March – that will help us to better understand who our audiences are, what type of content they prefer and which social media channels are most appropriate to grow our audiences. The results of the audit will also help to set performance benchmarks for Communications & Marketing and allow us to target specific audiences and content to increase followers and engagement.